

1 **RESPONSES TO ONTARIO ENERGY BOARD SETTLEMENT CONFERENCE QUESTIONS**

2

3 **QUESTION STAFF-01:**

4 **Reference(s): 5-Staff-313**

5

6 Update the long-term debt rate in the work form (last updated on March 11).

7

8 **RESPONSE:**

9 Toronto Hydro confirms that the latest revenue requirement workforms filed on April 22,
10 2024 include the updated long-term debt rate of 3.95% which was filed on March 11, 2024.

1 **RESPONSES TO ONTARIO ENERGY BOARD SETTLEMENT CONFERENCE QUESTIONS**

2

3 **QUESTION STAFF-02:**

4 **Reference(s): N/A**

5

6 Toronto Hydro's position regarding use of variance account for cost of capital changes
7 resulting from the OEB's generic proceeding.

8

9 **RESPONSE:**

10 Toronto Hydro maintains its position and proposal with respect to setting 2025-2029 rates
11 in accordance with the OEB's current cost of capital parameters.

1 **Table 1: Annual FTE by Program**

Programs	Actual				Bridge	Forecast					2022-2029
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Variance
Preventative and Predictive Overhead Line Maintenance	26	16	13	14	19	20	22	22	22	22	9
Preventative and Predictive Underground Line Maintenance	-	-	-	-	-	-	-	-	-	-	-
Preventative and Predictive Station Maintenance Program	-	-	-	-	-	-	-	-	-	-	-
Corrective Maintenance	7	7	5	6	3	3	3	4	4	4	(1.0)
Emergency Response	48	39	35	30	26	29	28	29	29	29	(6.0)
Disaster Preparedness Management Program	10	9	8	5	8	8	8	8	8	8	-
Control Centre Operations	81	78	84	88	108	113	117	119	120	120	36
Customer Operations	115	8	18	33	35	38	40	42	44	47	29
Asset and Program Management	165	144	143	152	184	198	212	217	219	219	76
Work Program Execution	366	415	420	422	478	498	511	520	535	544	124
Fleet and Equipment Services	24	16	16	20	20	20	20	20	19	20	4
Facilities Management	26	24	22	23	23	24	24	22	22	22	-
Supply Chain Services	29	24	26	32	37	37	39	39	40	40	14
Customer Care	110	102	106	117	140	146	146	150	151	151	45
Human Resources, Environment and Safety	69	69	71	79	82	85	85	85	85	85	14
Finance	80	87	85	93	99	103	106	106	106	106	21
Information Technology	105	102	106	107	118	124	126	128	128	129	23
Public, Legal and Regulatory Affairs	60	63	69	73	83	85	85	85	85	85	16
Charitable Donations (LEAP)	-	-	-	-	-	-	-	-	-	-	-
Common costs and Adjustments	-	-	-	-	-	-	-	-	-	-	-
Allocation and Recoveries	-	-	-	-	-	-	-	-	-	-	-
Total	1,321	1,203	1,227	1,294	1,463	1,531	1,572	1,596	1,617	1,631	404

1 **Table 2: Annual FTE by SEC Requested Programs**

Programs	Actual				Bridge	Forecast					2022-2029
	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	Variance
System Planning – Asset and Program Management	62	70	81	80	98	105	115	119	120	120	39
External Work Execution – Work Program Execution	54	56	68	75	99	107	113	117	120	120	52
Internal Work Execution – Work Program Execution	312	359	352	347	379	391	398	403	415	424	72
Total	428	485	501	502	576	603	626	639	655	664	163

2

3 **Table 3: 2023-2029 Annual FTE increase compared to 2022 Actuals**

	Actual	Bridge	Forecast					2022-2029
	2023	2024	2025	2026	2027	2028	2029	Increase
Total FTE increases Per Year	67	169	68	41	24	21	14	404
FTE Increase Capital	20	101	37	28	18	15	12	231
FTE Increase OM&A	47	68	31	13	6	6	2	173

1 **QUESTION (B):**

2 b) Of the total planned FTE increases in 2023 (new positions) confirmed in Table 3 in
3 part a), please confirm the number filled at the end of 2023.

4

5 **RESPONSE (B):**

6 Of the total 80 planned FTE increase in 2023 compared to 2022, Toronto Hydro has filled
7 67 FTEs at the end of 2023. The variance of 13 FTEs between 2023 actuals and 2023 Bridge
8 Year forecast is due to timing of the hiring. In terms of headcount Toronto Hydro ended the
9 year 11 headcount ahead of its plan.

10

11 **QUESTION (C):**

12 c) Of the total planned FTE increases in 2024 (new positions) confirmed in Table 3 part
13 a), please confirm the number filled to date.

14

15 **RESPONSE (C):**

16 Of the total 169 planned FTE increase by the end of 2024 compared to 2022, Toronto Hydro
17 has filled 73 positions by the end of April 2024. In addition to the 73 positions, there are
18 nine positions that have been filled with candidates who have accepted an employment
19 offer but have not started as of April 30th, 2024.

1 **RESPONSES TO ENVIRONMENTAL DEFENCE PRE-SETTLEMENT QUESTIONS**

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3 **QUESTION ED-01:**

4 **Reference(s): N/A**

5

6 We are interested in assessing at a high level the degree to which the proposed rate and
7 revenue requirement increases can be considered to be attributable to the levels of
8 inflation we have seen in recent years and the anticipated future levels of inflation. The
9 presentation provided on May 22nd provided high-level figures on rate increases and
10 revenue requirement increases. Please provide those or equivalently high-level figures
11 alongside figures that are adjusted for past and forecast inflation.

12

13 **RESPONSE:**

14 The requested analysis cannot be completed within the timelines of the settlement
15 conference. However, a high-level analysis is presented below to normalize capital and
16 OM&A expenditures for the impact of inflation across the two rate periods. This analysis
17 illustrates the relative magnitude and impact of high-inflation seen in recent years on the
18 2025-2029 revenue requirement and rate increases proposed in the application.

19

20 Using the OEB's inflation factor, in combination with Toronto Hydro's forward-looking
21 inflation assumptions, to adjust all the expenditures in 2020-2029 period to 2020 dollars,¹
22 Toronto Hydro estimates that approximately 60% of the increase in total expenditures in
23 2025-2029 compared 2020-2024 is associated with inflation. Please see the tables below
24 for a summary of the analysis, and breakdown of capital and OM&A expenditures.

¹ 2021-2023 discounted using OEB Inflation Factor on a 2-year lag. 2024-2029 discounted using Toronto Hydro's forecasted inflation assumptions.

1 **Table 1: Total Expenditures (Capital and OM&A) Normalized for Inflation (\$ Millions)**

		2020-2024	2025-2029	Increase 2020-24 vs. 2025-29	Proportion of Total Increase
A	Excluding inflation (in 2020 \$'s)	\$3,995.8	\$4,587.9	\$592.1	40%
C=B-A	Inflation	\$306.0	\$1,197.1	\$891.0	60%
B	Total Expenditures	\$4,301.8	\$5,785.0	\$1,483.1	100%

2

3 **Table 2: Capital Expenditures Normalized for Inflation (\$ Millions)**

		2020-2024 CAPEX	2025-2029 CAPEX	Increase \$ 2020-24 vs. 2025-29	Proportion of Total Increase
A	Excluding inflation (in 2020 \$'s)	\$2,641.5	\$3,125.5	\$484.0	45%
C=B-A	Inflation	\$ 199.6	\$803.2	\$603.5	55%
B	Total Capital Expenditures	\$2,841.1	\$3,928.7	\$ 1,087.5	100%

4

5 **Table 3: OM&A Expenditures Normalized for Inflation (\$ Millions)**

		2020-2024 OM&A	2025-2029 OM&A	Increase \$ 2020-24 vs. 2025-29	Proportion of Total Increase
A	Excluding inflation (in 2020 \$'s)	\$1,354.3	\$1,462.4	\$108.1	27%
C=B-A	Inflation	\$ 106.4	\$393.9	\$287.5	73%
B	Total OM&A Expenditures	\$1,460.7	\$1,856.3	\$ 395.6	100%

1 **RESPONSES TO ENVIRONMENTAL DEFENCE PRE-SETTLEMENT QUESTIONS**

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3 **QUESTION ED-02:**

4 **Reference(s): N/A**

5

6 **QUESTION (A):**

7 a) Please confirm whether Toronto Hydro is seeking to determine the custom
8 scorecard measures in phase 1 and only defer the targets for those measures to
9 phase 2.

10

11 **RESPONSE (A):**

12 Confirmed.

13

14 **QUESTION (B):**

15 b) Please confirm whether Toronto Hydro is seeking to settle both the scorecard
16 measures and targets in this ADR, and if not, whether it is at least open to doing
17 so.

18

19 **RESPONSE (B):**

20 Confirmed.

1 **RESPONSES TO ENVIRONMENTAL DEFENCE PRE-SETTLEMENT QUESTIONS**

2

3 **QUESTION ED-03:**

4 **Reference(s): N/A**

5

6 **QUESTION (A):**

7 a) We are interested in performance measurement that would encourage Toronto
8 Hydro to maximize efficient utilization of the distribution system by its customers
9 (i.e. achieve a higher load factor). One potential metric is revenue requirement per
10 MWh delivered (\$/MWh). Please discuss some other potential metrics, including
11 the pros and cons of each, whether or not Toronto Hydro supports them.

12

13 **RESPONSE (A):**

14 As noted in CQ-ED-04, Toronto Hydro is actively encouraging its customers to electrify their
15 homes and businesses, and is investing in grid modernization technology and capabilities
16 to improve the system observability and controllability. Both of these efforts are expected
17 to position Toronto Hydro well to maximize system utilization in the next decade as the
18 energy transition accelerates. However, for all the reasons noted in the response to
19 Technical Conference Undertaking JT2.5, Toronto Hydro does not view distribution costs
20 per MWh delivered (and similarly revenue requirement per MWh delivered) as an
21 appropriate metric for assessing performance in the 2025-2029 period.

22

23 Toronto Hydro is unable to identify and propose other metrics within the context of
24 answering these settlement questions.

1 **QUESTION (B):**

2 b) Please provide a table showing (i) the revenue requirement per MWh delivered for
3 each year over the past 3 years (ii) the revenue requirement per peak demand
4 (MW) for each year over the past 3 years.

5

6 **RESPONSE (B):**

7 Please see the table below which outlines revenue requirement per MWh and revenue
8 requirement per peak demand (MW) for 2021-2023.

9

	2021	2022	2023
Base Revenue Requirement (BRR) (\$M)	743.5	782.3	840.3
MWh	23,564.8	23,981.0	23,908.0
Peak Demand MW	4,691	4,674	4,586
BRR/ MWh	0.0316	0.0326	0.0351
BRR/ MW	0.1585	0.1674	0.1832

1 **RESPONSES TO ENVIRONMENTAL DEFENCE PRE-SETTLEMENT QUESTIONS**

2

3 **QUESTION ED-04:**

4 **Reference(s): N/A**

5

6 Preamble:

7 The PEG framework report states as follows at page 93: “Revenue decoupling and high
8 fixed charges both weaken utility incentives to promote beneficial electrification by
9 denying them margins that could otherwise be gleaned between rate rebasings.

10 Alternative means of incentivizing accommodation of beneficial electrification then merit
11 consideration. The options include a PIM, management fees, or variance accounts for
12 incremental costs of beneficial electrification.”

13

14 Please discuss some potential options to incentivize Toronto Hydro to promote beneficial
15 electrification in addition to Toronto Hydro’s existing proposals, including the pros and
16 cons of each, whether or not Toronto Hydro supports them.

17

18 **RESPONSE:**

19 Toronto Hydro is already actively encouraging its customers to electrify their homes and
20 businesses.

21

22 In 2021, Toronto Hydro developed a Climate Action Plan to support the City of Toronto’s
23 net-zero vision. In 2022, Toronto Hydro’s sole shareholder, the City of Toronto, provided
24 an expanded mandate for climate action that requested Toronto Hydro establish “a new
25 stream of non-rate regulated operations within its regulated business, specifically Climate
26 Advisory Services” with the aim of achieving the City of Toronto’s objective of net zero

1 greenhouse gas emissions by 2040.¹ Climate Advisory Services is funded through a
2 reduction in Toronto Hydro Corporation’s dividend to the City of Toronto and has a
3 budget of \$10 million in 2024, rising to \$15 million in 2026.

4

5 Climate Advisory Services involves partnering with customers and local cleantech
6 businesses to accelerate electrification. It works directly with customers – free of charge –
7 to encourage and help them electrify their homes and businesses by making it easier,
8 faster and more affordable for customers to adopt clean energy technologies.

9

10 Further details on specific initiatives underway to encourage customers to electrify their
11 homes and business by installing heat pumps, electric vehicles, electric hot water
12 systems, and solar panels, can be found in Toronto Hydro’s annual Climate Action Status
13 Report.²

¹ City of Toronto, Update on Toronto Hydro Climate Action Plan and Next Steps, City Council Decision 2022.EX34.9 (July 19, 2022), available at secure.toronto.ca/council/agenda-item.do?item=2022.EX34.9

² <https://www.torontohydro.com/about-us/climate-action-plan>

1 **RESPONSES TO ENVIRONMENTAL DEFENCE PRE-SETTLEMENT QUESTIONS**

2

3 **QUESTION ED-05:**

4 **Reference(s): N/A**

5

6 **QUESTION (A):**

7 a) We are interested in performance measurement that would encourage Toronto
8 Hydro to contain costs charged to customers for DER connections. One potential
9 metric is the cost charged to connecting customers per connection. Please discuss
10 this metrics and other potential metrics that Toronto Hydro could envision,
11 including the pros and cons of each., whether or not Toronto Hydro would support
12 those.

13

14 **RESPONSE (A):**

15 Toronto Hydro is committed to streamlining the DER interconnection process to make it
16 faster, cheaper and easier for customers to connect.

17

18 The utility has supported the growth of new residential and small business solar
19 installations, which have roughly doubled each of the last three years for a total increase
20 of approximately 760% from 2020 to 2023. Over the last year, Toronto Hydro has been
21 able to reduce the average time from application to connection by one month, to
22 approximately six months, for residential and small business systems (10 kW and less).

23 Other recent efforts to improve the connection process for customers include:

- 24 • removing DER size restrictions for almost all customers;
- 25 • reducing application and Connection Impact Assessment costs by as much as
26 \$1,000 for systems between 10 kW and 250 kW; and

- 1 • conducting webinars to increase customer interest and knowledge in rooftop solar
- 2 and net metering billing; and
- 3 • Continuing to work with the City of Toronto and The Atmospheric Fund to identify
- 4 opportunities to accelerate the deployment of solar across the city.

5

6 Additionally, Toronto Hydro notes that the smart meters proposed in its Advanced
7 Metering Infrastructure (“AMI”) 2.0 investments are DER-ready by default (Exhibit 2B,
8 Section E5.4). These meters will support two-way power flows such that customers
9 installing DERs can do so without upgrading their meter in turn reducing connection time
10 and cost. Toronto Hydro plans to replace hundreds of thousands of these residential,
11 small commercial, and industrial meters by the end of the decade.

12

13 In the 2025-2029 custom scorecard and associated performance incentive mechanism
14 (PIM), Toronto Hydro has included two direct measures related to DER connections: (1)
15 New Services Connected on Time, which tracks the timeliness of DER connections, along
16 with Low Voltage and High Voltage connections and service upgrade; and (2) Customer
17 Satisfaction, which will track customer satisfaction at a more operational level across a
18 number of customer interactions including customer connections (DER inclusive). In
19 addition the utility has committed to a target to triple the amount of flexible system
20 capacity procured from customer and third-party owner resources, and a target to
21 achieve Grid Automation Readiness by the end of the rate period, which among other
22 things would enable improved capabilities for managing bi-directional power flows.

23

24 Setting measures and targets with respect to DER costs per connection would be complex
25 and burdensome, and in our view would not provide much incremental value relative to
26 the efforts and investments that are already being undertaken (as summarized above) to
27 make it faster, cheaper and easier for customers to connect DERs to the local grid.

1 **QUESTION (B):**

2 b) Please complete this table three times showing the average annual connection
3 costs per connection for each of the past three years:

4

Average Annual DER Connection Costs per Connection				
	Micro	Small	Mid-Sized	Large
Assessment Costs				
Interconnection capital costs (meter, etc.)				
Distribution system upgrade costs				
Other costs				
Total costs				

5

6 **RESPONSE (B):**

7 Please refer to Toronto Hydro's response to interrogatory 2B-ED-26 (g). Toronto Hydro
8 tracks generation connection costs at the program level and is unable to disaggregate the
9 costs for connections of specific sizes. For the program level costs, please see Exhibit 2B,
10 Section E5.1.4.

1 **RESPONSES TO ENVIRONMENTAL DEFENCE PRE-SETTLEMENT QUESTIONS**

2

3 **QUESTION ED-06:**

4 **Reference(s): N/A**

5

6 Toronto Hydro’s energy transition planning has focused on EVs and has not fully assessed
7 the impact of fully decarbonizing buildings on distribution capital planning. When and
8 how does Toronto Hydro propose to fully assess and plan for the decarbonization of
9 buildings and how to minimize the distribution costs of meeting that demand.

10

11 **RESPONSE:**

12 As part of the ongoing Regional Planning Process led by the IESO, Toronto Hydro is
13 considering the longer-term (i.e. 25-year) system needs associated with decarbonization
14 of building heat.

15

16 In the next five years, Toronto Hydro expects that the grid can accommodate an
17 increasing winter peak attributable to the decarbonization of building heat. Through
18 ongoing engagements with customers, and continuous improvement in modelling and
19 forecasting capabilities, Toronto Hydro’s annual capacity planning process will continue to
20 monitor the impacts of building electrification and other material growth drivers on the
21 local grid.

22

23 If demand-related investments over the 2025-2029 are greater than anticipated (due to
24 building electrification or other material drivers) Toronto Hydro proposes a Demand
25 Related Variance Account which provides the utility flexibility to make additional
26 investments that may be need to be ready and able to serve higher demand.

1 To minimize the distribution costs of meeting future demand associated with building
2 electrification, Toronto Hydro plans to invest in grid modernization technology and
3 capabilities that enhance grid edge visibility and advance energy transition grid readiness
4 objectives including DER enablement and integration and peak demand management
5 initiatives. Toronto Hydro is actively participating in that process led by the IESO. The
6 Utility has also proposed making proactive investments in grid modernization, outlined in
7 Exhibit 2B-D5, that enhance grid edge visibility to enable the utility and customer to
8 better coordinate peak demand management initiatives to lower overall grid investments
9 and manage customer costs.

1 **RESPONSES TO ENVIRONMENTAL DEFENCE PRE-SETTLEMENT QUESTIONS**

2

3 **QUESTION ED-07:**

4 **Reference(s): N/A**

5

6 a) Please complete this table to help us assess the impact of Toronto Hydro’s efforts
7 to increase capacity for its customers to connect DERs.

8

	Customers who cannot connect a DER now	Customers who could not connect a DER assuming all work in the DSP to increase connection capacity is completed
#	42,717	
% of total	5.44%	

9

10 **RESPONSE:**

11 Please see Table 1 below. Details regarding the forecast numbers are provided in JT2.3.

12

13 **Table 1: Customers who Cannot Connect a DER**

	Customers who cannot connect a DER now	Customers who could not connect a DER assuming all work in the DSP to increase connection capacity is completed
#	42,717	10,892
% of total	5.44%	1.39%

1 **RESPONSES TO ENVIRONMENTAL DEFENCE PRE-SETTLEMENT QUESTIONS**

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3 **QUESTION ED-08:**

4 **Reference(s): N/A**

5

6 **QUESTION (A) AND (B):**

7 a) On average, how long does it take for Toronto Hydro to temporarily disconnect a
8 service for a residential customer?

9 b) On average, how long does it take for Toronto Hydro to reconnect a service for a
10 residential customer?

11

12 **RESPONSE (A) AND (B):**

13 On average, it takes Toronto Hydro 1.5-hours to temporarily disconnect or reconnect a
14 residential customer at a meter and 2-hours at a pole. These estimates include but are
15 not limited to, scheduling, coordination, travel time to the site, tailboard, traffic set-
16 up/teardown and the disconnect or reconnect operation. As described in JT2.7, the type
17 of disconnection/reconnection required depends on various customer- and site-specific
18 factors such as access, physical configuration and the customer's needs, etc. which can
19 affect the duration of the process.

20

21 **QUESTION (C):**

22 c) What is the approximately hourly cost of the staff that conduct temporary
23 disconnections?

24

25 **RESPONSE (C):**

26 As described in Undertaking JT2.7, the OEB-approved specific service charges for
27 disconnections during regular business hours are \$120 at the meter and \$300 at the pole.

1 Each charge is applied once for disconnection and once for reconnection. These specific
 2 service charges were set and approved by the Ontario Energy Board in Toronto Hydro’s
 3 2015 Custom Incentive Rate Application,¹ according to the utility’s prevailing labour and
 4 vehicle costs. The tables below provide the cost breakdowns for the approved charges
 5 for a meter and pole disconnect/reconnect, respectively.

6
 7 **Table 1: Meter Disconnect/Reconnect Service Charge Elements**

Cost Description	Rate/Amount	Hours/Units	Cost
Direct Labour (Inside Staff) Straight Time	\$55.84	0.5	\$27.92
Direct Labour (Field Staff) Straight Time	\$80.14	1.0	\$80.14
Small Vehicle Time	\$8.59	1.0	\$8.59
Other	\$2.00	1.0	\$2.00
Total Cost at the Meter			\$118.65

8

9 **Table 2: Pole Disconnect/Reconnect Service Charge Elements**

Cost Description	Rate/Amount	Hours/Units	Cost
Direct Labour (Inside Staff) Straight Time	\$55.84	0.5	\$27.92
Direct Labour (Field Staff) Straight Time	\$80.14	3.0*	\$240.41
Large Vehicle Time	\$19.89	1.5	\$29.84
Other	\$2.00	1.0	\$2.00
Total Cost at the Pole			\$300.17

**Based on a 2-person line crew*

¹ EB-2014-0116, Decision and Order (December 29, 2015) at page 45; Exhibit 8, Tab 2, Schedule 1, Appendix A, pages 4 and 6.

1 **RESPONSES TO ENVIRONMENTAL DEFENCE PRE-SETTLEMENT QUESTIONS**

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3 **QUESTION ED-09:**

4 **Reference(s): N/A**

5

6 **QUESTION (A):**

7 a) JT2.9 states the Toronto Hydro collects a \$500 connection deposit for micro
8 generation requests. If the full \$500 is not required, does Toronto Hydro refund a
9 portion?

10

11 **RESPONSE (A):**

12 Confirmed. Where actual costs are less than the deposit, Toronto Hydro refunds the
13 difference once the connection is complete and in-service.

14

15 **QUESTION (B):**

16 b) Is the \$500 amount a fee charged to customers or a deposit used for variable costs
17 that may arise? What does the \$500 amount cover and what does it not cover?

18

19 **RESPONSE (B):**

20 The \$500 amount is a deposit. It is used to cover the cost of processing and conducting a
21 technical review of the customer's application, preparing the offer to connect /
22 connection agreement and general administration such as payment confirmation. These
23 costs do not include the cost of the bi-directional meter, final inspection site visit,
24 isolation, or time of meter crews.

1 **QUESTION (C):**

2 c) Please confirm that the \$500 is charged for all or almost all micro connection (i.e.
3 that a site assessment is required for all or almost all micro connections).

4

5 **RESPONSE (C):**

6 Confirmed. Toronto Hydro charges \$500 for all micro connection projects. A site
7 assessment is mandatory for all projects to ensure that the main DER disconnect is
8 installed in a safe and compliant manner, and safely accessible by Toronto Hydro crews
9 when required.

10

11 **QUESTION (D) AND (E):**

12 d) Please provide the average cost charged to customers in each of the past three
13 years to connect micro-generation facilities.

14 e) Please provide a breakdown of the costs in (d) into cost areas, such as meters,
15 assessments, etc.

16

17 **RESPONSE (D) AND (E):**

18 As noted in response to 2B-ED-26 part (g), Toronto Hydro tracks generation connection
19 costs at the program level and is unable to disaggregate the costs for microgeneration
20 connections.

21

22 **QUESTION (F):**

23 f) Please confirm that Toronto Hydro has not defined a basic connection for micro-
24 generation connections.

1 **RESPONSE (F):**

- 2 Toronto Hydro has defined a basic connection for a micro-embedded generation facility,
- 3 which includes the supply and installation of a bi-directional meter.

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3 **QUESTION ED-10:**

4 **Reference(s): N/A**

5

6 a) Electrification is going to require increased distribution capital spending. However,
7 that increased spending will correspond with increased demand and revenue that
8 can help to reduce or eliminate rate impacts. Please discuss the merits of the
9 following potential options to minimize the rate increases arising from the
10 distribution expansion that will accompany electrification:

- 11 i. Improving the load factor;
- 12 ii. Extending depreciation periods;
- 13 iii. Obtaining cheaper debt financing for capital, including from government
14 sources;
- 15 iv. Increasing local generation (exporting and non-exporting);
- 16 v. Better timing of distribution capital expansions to correspond with demand
17 increases;
- 18 vi. Encouraging electrification in areas with greater grid capacity;
 - 19 i. Encouraging electrification to occur in different parts of the service area
20 over time to allow for a better matching of capacity expansion and demand
21 growth;
 - 22 ii. Appropriately sizing infrastructure built today for future growth; and
 - 23 iii. Demand response and energy efficiency.

24

25 **RESPONSE:**

26 Toronto Hydro sees merits in these strategies and is already down the path of leveraging
27 them to mitigate current and future rate increase, as summarized below.

1 **Load Factor:** Toronto Hydro is actively encouraging its customers to electrify their homes
2 and businesses (see CQ-ED-04), and is investing in grid modernization technology and
3 capabilities (Exhibit 2B, Section D5) to improve system observability and controllability
4 (e.g., balance power loads at a more granular level with near-real-time data from
5 technologies including AMI 2.0, troubleshoot outages remotely, and effectively manage
6 the distribution of power throughout the grid). These efforts, along with investments in
7 improved software systems and analytics, position Toronto Hydro to be able to maximize
8 system utilization in the next decade as the energy transition accelerates. The utility has
9 already begun to demonstrate the benefits of this modernization approach through its
10 successful Network Condition Monitoring and Control Program (2B, E7.3.3 at pages 7-8
11 and 1B-CCC-42).

12

13 **Extending depreciation periods:** Toronto Hydro undertook a comprehensive depreciation
14 study in 2022, which resulted in longer depreciation lives for many of its assets. The
15 implementation of the revised depreciation rates resulting from this study in 2023 and
16 2024 (prior to this rebasing application) yielded revenue requirement reductions of
17 approximately \$135.6 million which are being returned to customers in the 2025-2029
18 rate period through the clearance of the Useful Life Changes Variance Account.

19

20 **Obtaining cheaper debt financing for capital, including from government sources:** By
21 virtue of its A credit rating, Toronto Hydro continues to have access to low-cost debt
22 financing through its long-term bond program and short-term credit facility. The
23 economic benefits associated with lower cost debt financing are passed on to customers
24 through the weighted average cost of capital (WACC) when the utility rebases its rates.
25 Furthermore, in the response to interrogatory 1B-Staff-10, Toronto Hydro provided a
26 table which lists government grant funding the utility has applied for over the past 5
27 years. As part of the Innovation Fund proposal, Toronto Hydro intends to continue to

1 identify and apply for government funding as opportunities become available in relation
2 to work that is being undertaken as part of the Innovation Fund. Any government funding
3 that the utility would be able to secure for Innovation would be returned to customers
4 through the proposed Innovation Fund Variance Account.

5

6 **Increasing local generation (exporting and non-exporting):** As described in detail in
7 Exhibit 2B, Section E3, Toronto Hydro intends to alleviate short-circuit and thermal
8 capacity constraints on its system through its Generation Protection Monitoring and
9 Control (2B, E5.5), Non-Wires Solutions (2B, E7.2) and Stations Expansion (2B, E7.4)
10 programs to remove grid barriers to DERs proliferation. The utility is also developing
11 hosting capacity analysis tools to help customers proactively identify optimal locations for
12 DER siting in the future, and plans to research and develop flexible hosting capacity
13 solutions during the next rate period (2B, E5.3.4). As part of Toronto Hydro's Intelligent
14 Grid strategy for 2025-2029 detailed in Exhibit 2B, Section D5, planned upgrades to its
15 Advanced Distribution Management System (ADMS) will be vital to optimize the
16 integration and management of DERs, leverage real-time data processing capabilities and
17 analytics to manage the two-way flow of electricity. Furthermore, through its non-rate
18 regulated Climate Advisory Services function, Toronto Hydro is partnering with local
19 cleantech businesses to accelerate electrification by working directly with customers –
20 free of charge – to help and encourage customers to adopt clean energy technologies
21 such as solar generation.¹

22

23 **Better timing of distribution capital expansions to correspond with demand increases:**
24 Please see Exhibit 2B, Section D4 at page 9 and Toronto Hydro's response to 2B-Staff-
25 176(a) which both describe the least regrets approach to investing in system capacity. In

¹ Further details on specific actions underway to encourage solar can be found in Toronto Hydro's annual Climate Action Status Report. Available here: <https://www.torontohydro.com/about-us/climate-action-plan>

1 accordance with this planning philosophy, Toronto Hydro has taken a “wait and see
2 approach” to making incremental investments in new system capacity for accommodating
3 wide-scale building electrification in the mid-2030s. This decision reflects Toronto Hydro’s
4 commitment to optimize the timing of distribution capital expansion to better correspond
5 with demand increases.

6
7 **Encouraging electrification in areas with greater grid capacity, and in different parts of**
8 **the service area over time to allow for a better matching of capacity expansion and**
9 **demand growth:** As described in the response to CQ-ED-04, Toronto Hydro’s Climate
10 Action Team was established to enable the achievement of the City of Toronto’s net zero
11 goals by working with customers and local clean tech partners to accelerate
12 electrification.² Overtime, this function coupled with enhanced visibility into the grid
13 edge made possible by the utility’s grid modernization investments (Exhibit 2B, Section
14 D5), will enable Toronto Hydro to maximize system utilization, including by encouraging
15 electrification in areas with greater grid capacity. As described in the 2025-2029 Grid
16 Modernization Strategy (Exhibit 2B, Section D5 at pages 30, 69-71), Toronto Hydro is
17 committed to developing the capabilities required to display a Hosting and Load Capacity
18 Map (or equivalent data portal) to provide DER interconnection and load capacity at
19 different locations on the network. Making this information readily available in a self-
20 service format will allow customers and clean tech partners to identify areas at the
21 project planning stage that are more likely have lower connection complexity and cost.
22 Toronto Hydro’s Climate Action team is already fielding initial requests to identify areas
23 with excess capacity and making this information widely available will provide a three-fold
24 advantage of being responsive to customers, encouraging electrification and increasing

² Further details on specific initiatives underway to encourage customers to electrify their homes and business by installing heat pumps, electric vehicles, electric hot water systems, and solar panels, can be found in Toronto Hydro’s annual Climate Action Status Report. Available here: <https://www.torontohydro.com/about-us/climate-action-plan>

1 system capacity utilization. Further analysis on an area-by-area basis would be required to
2 determine whether the costs of specific electrification encouragement efforts would
3 sufficiently increase system capacity utilization to provide a net benefit to ratepayers.

4

5 **Appropriately sizing infrastructure built today for future growth:** Toronto Hydro assesses
6 the size of its infrastructure when it is (i) evaluating short-term capacity constraints, (ii)
7 replacing assets, and (iii) responding to third-party relocation requests. When evaluating
8 constraints at a localized level (see Exhibit 2B, Section E5.3), Toronto Hydro considers the
9 investments necessary to serve future growth in accordance with the System Peak
10 Demand forecast. Similarly, as noted in the response to undertaking JT2.6 regarding sizing
11 transformers, when replacing assets Toronto Hydro assesses the size of the asset to
12 determine the required future capacity in accordance with section 3.1.7 of the
13 Distribution System Code.

14

15 **Demand response and energy efficiency:** Toronto Hydro has been a leader in Ontario in
16 developing non-wires solutions capabilities by integrating the use of demand-side
17 management into its planning process, as described in the evidence at Exhibit 2B, Section
18 7.2. Toronto Hydro's flagship NWS program, Local Demand response ("LDR"), has been
19 running since 2018 and is intended to continue in the 2025-2029 rate period with a target
20 to triple the amount of system capacity (30MW) procured from flexible resources to
21 support six stations across the city. This could help avoid about 25% percent of the total
22 load required to be transferred in these areas. For more information, please see Toronto
23 Hydro's response to interrogatories 1B-Staff-40, 1B-Staff-88 and 1B-Staff-89.

1 **RESPONSES TO ENVIRONMENTAL DEFENCE PRE-SETTLEMENT QUESTIONS**

2

3 **QUESTION ED-11:**

4 **Reference(s): N/A**

5

6 a) Could you explain how the System Enhancements program (DSC E7.1) is intended
7 to enable or facilitate DER's (incl. DR)? It seems to be more reliability driven, with
8 the possible exception of the \$4.7 million for system observability.

9

10 **RESPONSE:**

11 Through the System Enhancement program Toronto Hydro is deploying intelligent grid
12 technologies such as SCADA-enabled switches, sensors and reclosers that provide
13 enhanced capabilities for monitoring, controlling, and protecting the grid. These
14 technologies play a key role in enabling bi-directional power flows (Exhibit 2B, Section
15 E7.1). SCADA systems offer the overarching control and data acquisition needed to manage
16 complex power flows while reclosers provide the on-the-ground switching and protection
17 mechanisms. Together, they enable power to flow safely and efficiently in both directions,
18 so that Toronto Hydro can safely, reliably and efficiently accommodate the increasing
19 presence of DERs on its grid (Exhibit 2B, Section D5.2.2).

20

21 SCADA systems continuously monitor the grid's operational parameters, including voltage,
22 current, power flows, and the status of various components. This data is essential for
23 understanding the direction and magnitude of power flows at any given time at a localized
24 level. Increased situational awareness of the distribution system will enhance Toronto
25 Hydro's asset management decision-making and increase its load and generation
26 forecasting capabilities by leveraging increasingly granular information (Exhibit 2B, Section
27 E2.4.3.2). In addition, SCADA systems enable grid operators to remotely control devices like

1 switches and reclosers, and to adjust grid operations based on certain conditions. For
2 instance, if power flows exceed certain thresholds, ADMS can trigger alarms and
3 notifications to operators, so that switching operations to maintain stability and prevent
4 damage can be triggered (Exhibit 2B, Section E5.2.1).

1 **RESPONSES TO SCHOOL ENERGY COALITION PRE-SETTLEMENT QUESTIONS**

2

3 **QUESTION SEC-01:**

4 **Reference(s): n/a**

5

6 a) Please confirm that based on OEB's inflation factor methodology, the 2025 OEB
7 approved Inflation Factor for electricity distributors is expected to be 3.6%.

8

9 **RESPONSE:**

10 Confirmed.

1 **RESPONSES TO SCHOOL ENERGY COALITION PRE-SETTLEMENT QUESTIONS**

2

3 **QUESTION SEC-02:**

4 **Reference(s): Exhibit 1B, Tab 4, Schedule 1**

5

6 a) Please confirm that Toronto Hydro's proposal is that its Innovation Fund amount
7 be set at 0.3% of its approved 2025-2029 base revenue requirement.

8

9 **RESPONSE:**

10 Confirmed.

1 **RESPONSES TO SCHOOL ENERGY COALITION PRE-SETTLEMENT QUESTIONS**

2

3 **QUESTION SEC-03:**

4 **Reference(s): Exhibit 1B, Tab 3, Schedule 1, Pages 42-43**

5

6 The Efficiency Achievement Measure target of \$6.9M “is based on the 2029 forecasted
7 revenue requirement impact of the empirically- derived efficiency (stretch) factor
8 included in the Custom Revenue Cap Index.”.

9

10 **QUESTION (A):**

11 a) If the OEB approves a different 2029 revenue requirement and/or efficiency
12 (stretch) factor, is Toronto Hydro’s expectation that the Efficiency Achievement
13 Measure target would be mathematically adjusted? If not, please explain why.

14

15 **RESPONSE (A):**

16 In principle, yes, it is Toronto Hydro’s expectation that the Efficiency Achievements target
17 would be mathematically adjusted to reflect the impact of the approved efficiency
18 portion of the stretch-factor (not the PIM aspect of the X-factor). However, this
19 expectation is predicated on the stretch factor being set in accordance with appropriate
20 total cost benchmarking results. In that regard, Toronto Hydro notes that it does not
21 agree with the total cost benchmarking results filed by PEG in its recent report. This is
22 because in Toronto Hydro’s respectful view PEG’s analysis does not appropriately
23 recognize and account for the distinct operating challenge and associated cost pressures
24 of serving a mature dense urban environment. These challenges are detailed in Exhibit
25 1B, Tab 3, Schedule 3 at pages 2-9 and in Toronto Hydro’s response to interrogatory 1B-
26 Staff-121. They were also summarized by Mr. Dan Smart at the Evidence Day Overview
27 presentation.

1 **QUESTION (B):**

2 b) The \$6.9M impact is based on a forecast of an inflation factor of 2%. If the 2029
3 OEB approved inflation factor is different (higher or lower) would that impact the
4 target?

5

6 **RESPONSE (B):**

7 No. In order to develop and deliver plans necessary to achieve the target on this metric,
8 Toronto Hydro requires a firm target to manage towards.

9

10 **QUESTION (C):**

11 c) As the \$6.9M impact is calculated based on the 2029 revenue requirements, would
12 capital related cost avoidance or reductions be calculated on a revenue
13 requirement basis?

14

15 **RESPONSE (C):**

16 Yes.

1 **RESPONSES TO SCHOOL ENERGY COALITION PRE-SETTLEMENT QUESTIONS**

2

3 **QUESTION SEC-04:**

4 **Reference(s): Exhibit 1B, Tab 3, Schedule 1, Pages 45-46**

5

6 Please provide the total amount for each of capital and OM&A included in the 2025-2029
7 forecast budget that is to be spent on Grid Automation Readiness custom measure
8 milestones.

9

10 **RESPONSE:**

11 Toronto Hydro expects to spend up to approximately \$12 million of the System
12 Enhancement program to achieve the SCADA target on the Grid Automation Readiness
13 measure. In addition, the 23 operational technology milestones related to FLISR
14 implementation (i.e. manual FLISR enablement and software releases) will be achieved as
15 part of the ADMS Upgrade Project, which is forecasted to cost approximately \$34 million.
16 Workforce investments as part of Control Center Operations and the System Planning
17 segment of Asset and Program Management are also required to support Toronto Hydro's
18 grid modernization efforts (Exhibit 2B, Section D5) including the achievement of the Grid
19 Automation readiness measure.

1 **RESPONSES TO SCHOOL ENERGY COALITION PRE-SETTLEMENT QUESTIONS**

2

3 **QUESTION SEC-05:**

4 **Reference(s): Exhibit 1B, Tab 3, Schedule 1, Page 22**

5

6 Toronto Hydro describes the System Security Enhancements metric: “For the 2025 – 2029
7 period, Toronto Hydro plans to increase the total number of initiatives that enhance the
8 utility’s physical and cyber security posture against the NIST framework by delivering 100
9 cyber security projects and integrating 10 stations into the Physical Security Operations
10 Centre by the end of the rate period. Completion of these milestones make up the target
11 of 100% on the System Security Enhancements custom metric.”

12

13 **QUESTION (A):**

- 14 a) Please confirm that the achievement of the metric is made of the following:
15 Between 2025 and 2029 Toronto Hydro must a) deliver 100 cyber security projects,
16 and b) integrate 10 stations into the Physical Security Operations Centre.

17

18 **RESPONSE (A):**

19 Confirmed.

20

21 **QUESTION (B):**

- 22 b) Please provide a list of the 100 cyber security projects.

23

24 **RESPONSE (B):**

25 For the reasons noted below, Toronto Hydro is unable to provide specifics on the 100 cyber
26 security projects.

1 On an annual basis, Toronto Hydro creates a cyber security enhancements work plan to
2 effectively respond to new threats, vulnerabilities or modes of cyber security attacks, new
3 technology such as cloud and AI disrupting cyber security landscape, new or evolving
4 requirements from regulatory bodies, changes in cyber security standards and best
5 practices, and other relevant IT market considerations. These projects cover the five
6 functions and 19 categories presented in Figure 3 at Exhibit 1B, Tab 3, Schedule 1 at page
7 22 that align with the National Institute of Standards and Technology (“NIST”) and OEB
8 Cyber Security Frameworks (“CSFs”). This agile approach is necessary to effectively
9 manage threats and vulnerabilities and maintain a robust system security posture in a
10 dynamic and constantly evolving nature of the cybersecurity environment. For instance,
11 in response to the escalating data threats in 2023,¹ Toronto Hydro implemented a
12 modernized data loss prevention (“DLP”) solution to strengthen the organization’s data
13 protection measures under the Endpoint & Application Protection category.

¹ Global News, *BORN Ontario data breach left health data of millions exposed. What went wrong?* (September 26, 2023). Available here: <https://globalnews.ca/news/9985743/born-ontario-health-data-breach/#:~:text=BORN%2C%20an%20agency%20funded%20by%20the%20province%2C%20is,and%201.9%20million%20infants%20born%20in%20the%20province>; Security Week, *Several Major Organizations Confirm Being Impacted by MOVEit Attack* (June 6, 2023). Available here: <https://www.securityweek.com/several-major-organizations-confirm-being-impacted-by-moveit-attack/>; Vulcan, *CVE-2023-34362: MOVEit Transfer zero-day vulnerability exploited in the wild* (November 1, 2023). Available here: <https://vulcan.io/blog/cve-2023-34362-moveit-transfer-zero-day-vulnerability-exploited-in-the-wild/>; and BleepingComputer, *City of Toronto confirms data theft, Clop claims responsibility* (March 23, 2024). Available here: <https://www.bleepingcomputer.com/news/security/city-of-toronto-confirms-data-theft-clop-claims-responsibility/>

1 **RESPONSES TO SCHOOL ENERGY COALITION PRE-SETTLEMENT QUESTIONS**

2

3 **QUESTION SEC-06:**

4 **Reference(s): Exhibit 2A, Tab 1, Schedule 1, Appendix A**

5

6 Please update the Appendix for the most recent updated actuals/forecast included in the
7 evidence.

8

9 **RESPONSE:**

10 Please refer to Appendix A to Toronto Hydro's response to interrogatory 1B-SEC-1,¹ which
11 reflects the most recent updated in-service additions including 2023 actuals and the
12 updated 2024 forecast.

¹ Available here: <https://www.rds.oeb.ca/CMWebDrawer/Record/844954/File/document>

1 **RESPONSES TO SCHOOL ENERGY COALITION PRE-SETTLEMENT QUESTIONS**

2

3 **QUESTION SEC-07:**

4 **Reference(s): 2B-AMPCO-49**

5

6 With respect to customer connections, Toronto Hydro states “the 2025-2029 capital
7 expenditure forecast was developed based on historical data”. Please provide in detail
8 how Toronto Hydro forecasted the 2024-2029 customer connections expenditures,
9 including all supporting calculations.

10

11 **RESPONSE:**

12 Please see below for the detailed calculations underpinning Toronto Hydro’s customer
13 connection expenditures for the 2025-2029 period.

14

15 Toronto Hydro notes that this methodology was not used to derive 2024 bridge amounts
16 as these were determined based on the current feeder request pipeline, ongoing pre-
17 offer to connect design discussions and demand load requirements as noted in Exhibit 2B,
18 Section E5.1.4.1 at pages 21-22.

19

20 **Gross Capital Expenditure Forecast:**

21 First, the 2025-2029 gross expenditures (Table 2) were forecasted using a linear
22 extrapolation of 2015-2022 actuals and the 2023 bridge (comprised of committed
23 projects), excluding other allocations which represent costs not directly impacted by
24 linear historical trends (Table 1). These allocations relate to capitalized labour costs from
25 OM&A programs including but not limited to Control Centre Operations, Work Program
26 Execution, and Customer Operations which support the execution of Customer
27 Connections.

1 **Table 1: Historical and Bridge Customer Connections Gross Capital Expenditures (Excl.**
 2 **other allocations) (\$ Millions)**

	Actuals								Bridge
	2015	2016	2017	2018	2019	2020	2021	2022	2023
Customer Connections Gross*	61.3	59.6	51.4	73.3	89.1	95.0	124.6	126.2	118.5

3 **Excluding other allocations*

4

5 **Table 2: Forecasted Customer Connections Gross Expenditures excluding other**
 6 **allocations (\$ Millions)**

	2025	2026	2027	2028	2029
Customer Connections Gross*	148.0	158.0	167.9	177.9	187.8

7 **Excluding other allocations*

8

9 Second, other allocation costs, amounting to approximately 13%, are added to the gross
 10 costs to arrive at the total gross capital expenditure forecasts (Table 3).

11

12 **Table 3: Forecasted Total Customer Connections Gross Expenditures (\$ Millions)**

	2025	2026	2027	2028	2029
Customer Connections Gross*	148.0	158.0	167.9	177.9	187.8
Other allocations	19.4	21.0	22.1	23.3	24.5
Total Customer Connections Gross	167.4	178.9	190.0	201.2	212.3

13 **Excluding other allocations*

14

15 **Capital Contribution Forecast:**

16 Toronto Hydro applied a 5-year (2018-2022) average percentage to determine the 2025-
 17 2029 capital contribution amounts. To derive this average, Toronto Hydro determined the
 18 annual capital contribution percentages for the 2018-2022 actuals (Table 4). This ratio
 19 was then applied to the 2025-2029 forecasted gross amounts to determine the capital
 20 contributions and net expenditures (Table 5).

1 **Table 4: Historical Customer Connections Gross Costs and Capital Contributions**
 2 **(\$ Millions) and Percentage**

	2018	2019	2020	2021	2022	Avg.
Customer Connections Gross (A)	81.1	97.2	105.6	136.1	139.5	-
Customer Connections CC (B)	(37.6)	(65.9)	(69.0)	(43.6)	(63.5)	-
Capital Contribution % (-B)/A	46.4%	67.8%	65.3%	32.0%	45.5%	51.4%

3
 4 **Table 5: 2025-2029 Capital Contributions (excl. Basic Connections Allowance Update)**
 5 **(\$ Millions)**

	2025	2026	2027	2028	2029
Customer Connections Gross	167.4	178.9	190.0	201.2	212.3
Customer Connections CC	(86.3)	(92.4)	(98.1)	(103.9)	(109.7)
Net Customer Connections	81.1	86.5	91.9	97.3	102.6

6 *Rounding variances may exist*

7
 8 **Basic Connection Allowance Update:**

9 Toronto Hydro proposes to update the basic connection allowance effective January 1,
 10 2025, and this change is forecasted to reduce customer contributions by \$3.4 million per
 11 year for the period,¹ resulting in the forecast shown below in Table 6.

12
 13 **Table 6: 2025-2029 Customer Connections Capital Expenditures (\$ Millions)**

	2025	2026	2027	2028	2029
Customer Connections Gross	167.4	178.9	190.0	201.2	212.3
Customer Connections CC	(82.9)	(89.0)	(94.7)	(100.5)	(106.3)
Net Customer Connections	84.5	90.0	95.4	100.7	106.0

¹ Exhibit 2B, Section E5.1.4.1 at page 20 and interrogatory response 2B-SEC-62 (d).

1 **RESPONSES TO SCHOOL ENERGY COALITION PRE-SETTLEMENT QUESTIONS**

2

3 **QUESTION SEC-08:**

4 **Reference(s): 2B-SEC-60**

5

6 Please update Appendix A for the most up to date request.

7

8 **RESPONSE:**

9 Please see Appendix A to this response for the referenced table updated with the latest
10 forecast.

1 **RESPONSES TO SCHOOL ENERGY COALITION PRE-SETTLEMENT QUESTIONS**

2

3 **QUESTION SEC-09:**

4 **Reference(s): JT4.15, Appendix A**

5

6 Please explain why 'System Service Capital Contributions' are a positive number.

7

8 **RESPONSE:**

9 The positive amounts presented for System Renewal and System Service represent capital
10 contributions paid by Toronto Hydro to Hydro One and are related to the Stations
11 Renewal and Stations Expansion programs, respectively.

12

13 Please see Appendix A to Toronto Hydro's response to CQ-SEC-10 for the total annual in-
14 service additions ("ISAs") of these programs, inclusive of the capital contributions paid by
15 Toronto Hydro.

1 **RESPONSES TO SCHOOL ENERGY COALITION PRE-SETTLEMENT QUESTIONS**

2

3 **QUESTION SEC-10:**

4 **Reference(s): JT4.15, Appendix A**

5

6 Please provide a revised version of JT 4.15 that shows each program net of capital
7 contributions.

8

9 **RESPONSE:**

10 Please refer to Appendix A to this response.

1 **RESPONSES TO SCHOOL ENERGY COALITION PRE-SETTLEMENT QUESTIONS**

2

3 **QUESTION SEC-11:**

4 **Reference(s): April 2, 2024 Load Forecast Update**

5

6 With respect to the April 2nd, 2024 load forecast update:

7

8 **QUESTION (A):**

9 a) Please confirm that the April 2, 2024 update is the most current load forecast and
10 if it is not, please provide the reference to the most up to date.

11

12 **RESPONSE (A):**

13 Confirmed.

14

15 **QUESTION (B):**

16 b) Please explain why the total customer numbers and total GWh in the update do
17 not agree with the totals in Appendix IB filed on the same date.

18

19 **RESPONSE (B):**

20 Total Customer Numbers

21 The difference in total customer numbers between the updated Table 7 (Exhibit 1B, Tab
22 1, Schedule 3) and Appendix 2-IB is attributed to the Unmetered Scattered Load (“USL”)
23 and Street Lighting (“SL”) customer classes. In Table 7, the total number of customers
24 includes USL and SL *customer numbers*. Appendix 2-IB reflects the number of USL and SL
25 *connections*. Table 1 below reconciles the 2025 customer figures between the updated
26 Table 7 and Appendix 2-IB.

1 **Table 1: 2025 Customer Numbers Reconciliation**

Rate Class	OEB Appendix 2-IB (Update April 2, 2024)		Table 7 (Exhibit 1B, Tab 1, Schedule 3) THESL 2025-2029 Evidence Update (Update April 2, 2024)	
	Customer Numbers	Devices/ Connections	Customer Numbers	Devices/ Connections
Residential	618,693		618,693	
CSMUR	97,539		97,539	
GS < 50 kW	72,948		72,948	
GS 50-999 kW	9,941		9,941	
GS 1000-4999 kW	473		473	
Large User	44		44	
Street Lighting (SL)	n/a	172,781	1	n/a
Unmetered Scattered Load (USL)	n/a	12,873	791	n/a

2

3 **Total GWh**

4 The difference in the total GWh between the two sources is related to line losses. The
 5 values provided in Table 7 are presented at the purchased level while the values in
 6 Appendix 2-IB are presented at the distribution level.

7

8 **QUESTION (C):**

9 c) Please confirm that the forecasted total customers for 2025 to 2029 are not
 10 adjusted in any way to reflect the energy transition. If not confirmed, please
 11 explain the reason(s) for the adjustments and the resulting change.

12

13 **RESPONSE (C):**

14 Confirmed.

15

16 **QUESTION (D):**

17 d) Please provide a table that could be used to calculate the distribution revenue that
 18 would be recorded in the variance account, showing for each month and for each
 19 class, the forecast customer numbers, weather normalized kWh and MVA.

1 **RESPONSE (D):**

- 2 Please see Appendix A to this response for the 2025-2029 monthly forecasted billing
3 determinants for all rate classes that would be used to calculate the distribution revenue
4 in the variance account.

1 **RESPONSES TO SCHOOL ENERGY COALITION PRE-SETTLEMENT QUESTIONS**

2

3 **QUESTION SEC-12:**

4 **Reference(s): Exhibit 4, Tab 4, Schedule 5, Page 5**

5 **JT3.38**

6

7 With respect to the Mercer Compensation Study:

8

9 **QUESTION (A):**

10 a) SEC has followed the step-by-step explanation of the calculation of 4-SEC-116c
11 (Table 4), but gets a different final number (\$3.655M). Please review the attached
12 spreadsheet and explain the discrepancy. If revised or additional data needs to be
13 provided, please do so.

14

15 **RESPONSE PREPARED BY MERCER (A):**

16 The discrepancy between the total dollar difference provided by Mercer in the response to
17 interrogatory 4-SEC-116 and the amount referenced in the question above appears to be
18 driven by rounding. To further elaborate, the compensation values in the Summary of
19 Findings table, on page 4, of the 2022 Mercer Study were rounded to the nearest thousand.
20 This rounding – for instance, \$132,000 versus \$131,550 – drive differences in results when
21 applied across a large employee population. We note that the total dollar difference
22 amount provided by Mercer did use actual compensation values as opposed to rounded
23 figures.

24

25 **QUESTION (B):**

26 b) Please confirm that job grades W2-Y3 are considered ‘non-executive
27 management’, T1-V4 are considered ‘non-executive non-management’, and grades

1 SIT, PE, and PWU are considered 'union', for the purposes of Appendix 2-K
2 categorization. If not confirmed, please provide the correct categorization of the
3 job grades.

4

5 **RESPONSE PREPARED BY TORONTO HYDRO (B):**

6 The job grades in the Summary of Findings table on page 4 of the 2024 Mercer
7 Compensation Study are considered in the following categories for the purposes of
8 Appendix 2-K categorization in 4-AMPCO-84 (a): Y1 and Y3 in Non-Executive Management;
9 T1-W4 in Non-Union Non-Management; and SIT, SE and PWU in Union.

10

11 **QUESTION (C):**

12 c) Please explain how the 'Overall' line is calculated in the table.

13

14 **RESPONSE PREPARED BY MERCER (C):**

15 The overall percentages presented in the Summary of Findings table, on page 4, of the
16 Mercer Study were calculated using a dollar weighted approach. Specifically, the sum of
17 Toronto Hydro's compensation values, across all grades for each compensation element,
18 was divided by the sum of the market data for each compensation element – this was
19 separately done for each comparator peer group. The outcome of this calculation is a
20 representation of Toronto Hydro's market competitive positioning for each of the
21 compensation elements across the Energy and General Industry Peer Groups. This
22 calculation is consistent with the methodology used in the 2017 Mercer Study for Toronto
23 Hydro's rate application.

1 **RESPONSES TO SCHOOL ENERGY COALITION PRE-SETTLEMENT QUESTIONS**

2

3 **QUESTION SEC-13:**

4 **Reference(s): JT3.45**

5

6 Please provide an updated version of JTC 3.45 for the most recent proposed 2025-2029
7 rates.

8

9 **RESPONSE:**

10 The updated version is in Appendix A to this response.

1 **RESPONSES TO SCHOOL ENERGY COALITION PRE-SETTLEMENT QUESTIONS**

2

3 **QUESTION SEC-14:**

4 **Reference(s): April 2, 2024 Load Forecast Update**

5

6 With respect to the Cost Allocation model updates:

7

8 **QUESTION (A):**

9 a) Please complete the following table for the updated 2025 revenue requirement,
 10 cost allocation and rate design.

11

Class	Allocated Dist. Revenue Requirement (\$)	Revenue/Cost Ratio from Cost Allocation Model (%)	Adjusted R/C Ratio (%)	Dollars Reallocated (\$)

12

13 **RESPONSE (A):**

14 Please see Table 1 below for the required information.

15

16 **Table 1: Updated 2025 Cost Allocation and Rate Design**

Class	Allocated Dist. Revenue Requirement (\$)	Revenue/Cost Ratio from Cost Allocation Model (%)	Adjusted R/C Ratio (%)	Dollars Reallocated (\$)
Residential	391,331,004	102.66%	100.0%	- 10,409,282
GS <50	161,603,117	98.05%	99.5%	2,382,158

Class	Allocated Dist. Revenue Requirement (\$)	Revenue/Cost Ratio from Cost Allocation Model (%)	Adjusted R/C Ratio (%)	Dollars Reallocated (\$)
GS 50-999 kW	270,164,679	95.76%	99.0%	8,662,263
GS 1,000-4,999 kW	86,165,616	92.93%	98.3%	4,606,116
Large Use >5MW	39,661,369	98.19%	99.6%	543,579
Street Light	27,180,721	116.44%	116.4%	-
Unmetered Scattered Load	3,838,546	121.02%	120.0%	- 39,176
Competitive Sector Multi-Unit Residential	46,071,538	112.47%	100.0%	- 5,745,657
Total	1,026,016,590	n/a	n/a	- 0

1

2 **QUESTION (B):**

3 b) Complete the same table assuming that the Residential and CSMUR classes are not
 4 required to be at 100%.

5

6 **RESPONSE (B):**

7 Please see Table 2 below for the required information.

8

9 **Table 2: 2025 Cost Allocation and Rate Design Assuming Residential/CSMUR not 100%**

Class	Allocated Dist. Revenue Requirement (\$)	Revenue/Cost Ratio from Cost Allocation Model (%)	Adjusted R/C Ratio (%)	Dollars Reallocated (\$)
Residential	391,331,004	102.66%	102.66%	-
GS <50	161,603,117	98.05%	98.05%	5,763
GS 50-999 kW	270,164,679	95.76%	95.76%	20,955
GS 1,000-4,999 kW	86,165,616	92.93%	92.94%	11,143
Large Use >5MW	39,661,369	98.19%	98.19%	1,315
Street Light	27,180,721	116.44%	116.44%	-

Class	Allocated Dist. Revenue Requirement (\$)	Revenue/Cost Ratio from Cost Allocation Model (%)	Adjusted R/C Ratio (%)	Dollars Reallocated (\$)
Unmetered Scattered Load	3,838,546	121.02%	120.00%	- 39,176
Competitive Sector Multi-Unit Residential	46,071,538	112.47%	112.47%	-
Total	1,026,016,590	n/a	n/a	n/a

1 **RESPONSES TO SCHOOL ENERGY COALITION PRE-SETTLEMENT QUESTIONS**

2

3 **QUESTION SEC-15:**

4 **Reference(s): Exhibit 2B, Section D4**

5 **2B-Staff-155 (a)**

6 **2B-SEC-46**

7

8 With respect to Toronto Hydro’s peak demand forecast used for capacity planning:

9

10 **QUESTION (A):**

11 a) Please confirm that that reference to ‘Toronto Hydro’s System Peak Demand
12 forecast’ is the demand forecast Toronto Hydro uses for capacity planning
13 purposes.

14

15 **RESPONSE (A):**

16 Confirmed.

17

18 **QUESTION (B):**

19 b) [2B-Staff-155a] Please confirm that the Toronto Hydro’s System Peak Demand
20 forecast is on a gross basis.

21

22 **RESPONSE (B):**

23 Confirmed.

24

25 **QUESTION (C) AND (D):**

26 c) Is the information included in Table 1 (2B-SEC-46a) and Table 2 (2B-SEC-46b) on a
27 gross or net basis?

1 d) If the answer to part (b) is confirmed, and part (c) is the information is on a net
2 basis. Please provide a revised version of both Tables 1 and 2 (2B-SEC-46) on a
3 gross basis.

4

5 **RESPONSE (C) AND (D):**

6 The information included in Table 1 (2B-SEC-46a) and Table 2 (2B-SEC-46b) is on a gross
7 basis.

8

9 **QUESTION (E):**

10 e) [2B-D4, Figure 5] Figure 5 includes both “Toronto Hydro Peak Demand – Gross”
11 and “Toronto Hydro Peak Demand – Net” forecast demand information.

12 i. Please explain why the Toronto Hydro Peak Demand – Net is greater than the
13 Toronto Hydro Peak Demand – Gross in certain historic years (2022 and 2023).

14 ii. In response to the request in 2B-SEC-46c, Toronto Hydro provided the
15 information in Figure 5 in tabular form. The table provides does not include a
16 “Toronto Hydro Peak Demand – Gross” or “Toronto Hydro Peak Demand – Net”
17 line, instead there is “Toronto Hydro 2022 Peak Demand” and Toronto Hydro
18 2023 Peak Demand” which do not appear to match the numbers in Figure 5.
19 Please provide an explanation and any required revised information. SEC also
20 notes that the referenced excel file appears to be information related to (2B-
21 SEC-46b) and not for Table 3 (2B-SEC-46c).

22

23 **RESPONSE (E):**

24 The referenced 2B-D4 Figure 5 does not align with the information in 2B-SEC-46(c) because
25 it was superseded by the January 29, 2024 Evidence Update (Exhibit 2B, Section D4).¹

¹ Available here: <https://www.rds.oeb.ca/CMWebDrawer/Record/834051/File/document>

- 1 The values included in our response to 2B-SEC-46(c), including the excel file,² are aligned
- 2 with the 2023 System Peak Demand Forecast filed on January 29, 2024.

² Toronto Hydro notes that in response to 2B-SEC-46, two excel files were labeled as 2B-SEC-46_App A. The first excel related to 2B-SEC-46(b) and the second excel related to SEC-46(c) re Figure 5 data:
<https://www.rds.oeb.ca/CMWebDrawer/Record/843566/File/document>

1 **RESPONSES TO SCHOOL ENERGY COALITION PRE-SETTLEMENT QUESTIONS**

2

3 **QUESTION SEC-16:**

4 **Reference(s): 2A-SEC-30**

5

6 The interrogatory asked Toronto Hydro to provide the proposed revenue requirement
7 impact in each year between 2025 and 2029 (broken down by component) of only the
8 proposed 2025 to 2029 capital expenditures. As part of the response, Toronto Hydro
9 references that the estimate includes impacts from 2023 actual and update 2024
10 forecast. This would seem to indicate the revenue requirement information takes into
11 account more than just the impact of the proposed 2025 to 2029 capital expenditures.
12 Please explain what the table Toronto Hydro provided is meant to represent and if it
13 shows (subject to the PILs calculation caveat) that if Toronto Hydro proposed zero capital
14 expenditures between 2025 to 2029 its capital-related revenue requirement would be
15 reduced by values in the table.

16

17 **RESPONSE:**

18 Toronto Hydro notes that its statement implying the revenue requirement was impacted
19 by the 2023 actuals and updated 2024 forecast was made in error. Toronto Hydro
20 confirms that the values included in the table are correct and only reflect the capital-
21 related revenue requirement associated with the proposed 2025 to 2029 capital
22 expenditure plan.

Program	Expenditure Type	2025-2029 Investment (\$ Millions)
Preventative and Predictive Station Maintenance – Customer Location Maintenance (Exhibit 4, Tab 2, Schedule 3 at page 8)	OPEX	\$8.3
Generation Protection, Monitoring and Control (Exhibit 2B, Section E5.5)	CAPEX	\$35.0
Non-Wires Solutions – Renewable Enabling Energy Storage Systems (Exhibit 2B, Section E7.2)	CAPEX	\$22.5
Non-Wires Solutions – Local Demand Response (Exhibit 2B, Section E7.2; Exhibit 4, Tab 2, Schedule 9)	OPEX	\$5.7
Stations Expansion – Sheppard TS (Exhibit 2B, Section E7.4)	CAPEX	\$15.0
Metering – AMI2.0 (Exhibit 2B, Section E5.4; 1B-Staff-144)	CAPEX	\$201.6
IT/OT – ADMS (Exhibit 2B, Section E8.4 and Appendix A)	CAPEX	\$34.1
System Enhancements (Exhibit 2B, Section E7.1)	CAPEX	\$151.2
Innovation Fund (Exhibit 1B, Tab 4, Schedule 2)	Revenue Requirement	\$16.0
Total 2025-2029 DER Enabling Investments		\$1,033.2

1

2 It is only possible to disaggregate DER-specific costs for investments that are discretely
 3 focused on DER-connections such as the Generation Protection, Monitoring & Control and
 4 the Renewable Enabling Energy Storage Systems programs. For other investments (such
 5 as AMI 2.0, ADMS, and various supporting operational programs) Toronto Hydro cannot
 6 isolate the specific investments associated with DERs. This is due to the inherent nature of
 7 these modernization initiatives, which involve deploying technologies (and associated
 8 personnel) that are responsive to multiple overlapping drivers and deliver multiple
 9 simultaneous benefits. For example, if Toronto Hydro *does not* invest in the ADMS,
 10 customers will forego the associated service quality, reliability and efficiency benefits, as

- 1 well as the opportunity to better integrate DERs within Toronto Hydro's control center
- 2 operations, thereby forgoing the potential benefits of greater DER proliferation and
- 3 utilization.

1 manual adjustment, this methodology can result in a minor degree of variability. The
2 'RECLASS' variable is primarily intended to capture reclassifications occurring within the
3 year and can be inclusive of changes in customer count attributed to other activities, such
4 as new connections and disconnections.

5

6 As outlined in the response JT 1.1.16, the reclassification captured in these two classes is
7 the product of the model output, rather than a manual adjustment. The model output
8 approach results in a small degree of the variability of reclassification count. The RECLASS
9 variable is primarily intended to capture reclassifications occurring within the year, but it
10 may also include customer changes attributed to other activities, such as new
11 connections and disconnections

12

13 Due to internal resourcing constraints Toronto Hydro requests additional time to provide
14 customer reclassification results in detail, if needed.

- 1 1. **2022 Actual Light-Duty Vehicle Registrations:** Toronto Hydro updated its EV
2 forecast to reflect the 2022 actual LDV registrations (593,210) which is 18.5%
3 lower than the 2022 bridge forecast (728,075 LDV) used in the pre-filed (i.e.
4 original) forecast. This resulted in a lower EV baseline.
- 5 2. **EV Forecast Adjustments:** Due to greater uncertainty in EV adoption observed in
6 2023,¹ Toronto Hydro adjusted its EV forecast by applying a probabilistic
7 methodology to model the LDEV registration at median (50th percentile) of the EV
8 adoption targets. This resulted in a LDEV forecast lower than the rate of EV sales.

¹ <https://nationalpost.com/news/canada/electric-vehicle-interest-down-autotrader>

1 **QUESTION (B):**

2 b) With respect to Table 32, for the most recent year where actual nameplate
3 capacity of Non-Renewable DER is available, please provide a breakdown as
4 between non-renewable generating capacity that is: i) selling to the THES system
5 (i.e., inputting directly) vs. ii) behind a customer's meter.

6

7 **RESPONSE (B):**

8 Considering non-renewable connections using the nameplate capacity from the last full
9 year of data in 2022 at the time of filing, this figure can be broken down between 6.82
10 MW of non-renewable DER connections selling to the Toronto Hydro system (i.e.
11 connected in front of the meter) versus 163.18 MW connected behind a customer's
12 meter.