



Low-Income Energy Network

February 15, 2011

Kirsten Walli
Board Secretary
Ontario Energy Board
P.O. Box 2319
2300 Yonge Street, Suite 2700
Toronto, Ontario M4P 1E4

Re: EB-2010-0060 - Low-Income Energy Network's request for cost award for participation in Consultation on Distribution Revenue Decoupling

Dear Ms. Walli,

Concerning costs in respect of EB-2010-0060, LIEN has directed IndEco to submit a claim for an award of costs incurred by itself. Accompanying this letter is a claim from IndEco Strategic Consulting for LIEN in EB-2010-0060, together with supporting documentation.

Please consider this our request and your authority to issue payment issued to IndEco directly in respect of the award of costs.

Please make the cost award cheque payable to **IndEco Strategic Consulting** and mail it to:


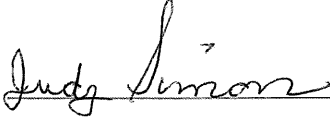
412 – 77 Mowat Ave.
Toronto, ON
M6K 3E3

Sincerely,

Zee Bhanji
Coordinator
Low-Income Energy Network

c/o Advocacy Centre for Tenants Ontario (ACTO)
425 Adelaide St. West, 5th floor, Toronto, ON M5V 3C1
Phone: 416-597-5855 ext. 5167 1-866-245-4182
Fax: 416-597-5821 Email: bhanjiz@lao.on.ca

APPENDIX "B"
FORM 3
AFFIDAVIT IN SUPPORT OF COST CLAIM

EB-2010-0060	Low Income Energy Network	
Board File Number	Party Name	
Items Claimed Excluding HST		
Legal/Consultant Fees	Disbursements	Net Sub-Total
\$12,622.50	\$0	\$12,622.50
Goods and Services Tax		
- Full Registrant		Qualifying Non-Profit (GST at 2.5 %)
- Unregistered (HST at 13%)		Tax Exempt (No GST)
Other _____ GST at 5 %		
Total Cost Claim		
Net Sub-Total	Total GST Claimed	Total Cost Claim
\$12,622.50	\$6.31.13	\$13,253.63
<p>I, JUDY SIMON, of the City of Toronto in the Province of Ontario, MAKE OATH AND SAY:</p> <ol style="list-style-type: none"> 1. I am a representative of the above noted party (the "party") and as such have knowledge of the matters attested to herein. 2. I have examined the above Cost Claim and all of the documentation in support of it. 3. The above Cost Claim represents only costs incurred directly and necessarily by the party for the purpose of its intervention in the Ontario Energy Board process (the file number of which is set out above). 4. The above Cost Claim does not include any costs incurred for work done, or time spent, by employees or officers of the party as described in section 6.05 of the Board's Practice Direction on Cost Awards. 		
<p>SWORN (OR AFFIRMED) BEFORE ME at the City of Toronto, in the Province of Ontario on February 15, 2011.</p>		
 _____ Commissioner for taking Affidavits	 _____ Signature of Deponent	

RE: *IndEco hours for LIEN on EB-2010-0060 for consultation on distribution revenue decoupling*

Date: February 15, 2011

Project: EB-2010-0060

Summary

Breakdown of time spent by Judy Simon of IndEco Strategic Consulting Inc. on EB-2010-0060 for consultation on distribution revenue decoupling.

Task	Number of hours for Judy Simon
Provision of written comments on the PEG Report	30
Preparation and reporting for stakeholder meeting	2.75
Attendance at stakeholder meeting	5.5
Total hours	38.25

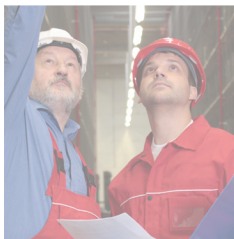
APPENDIX "B"

FORM 1

SUMMARY STATEMENT OF HOURS -CONSULTANTS AND LEGAL COUNSEL

A separate form is required for each consultant or legal counsel

<u>EB-2010-0060</u> Board File Number			<u>Low-Income Energy Network</u> Party Name		
<u>Judy Simon</u> Legal Counsel Name		<u>29</u> Year of Call		<u>IndEco Strategic Consulting Inc.</u> Law Firm	
<u>Judy Simon</u> Consultant Name		<u>29</u> Years of Relevant Experience (curriculum vitae must be attached)		<u>IndEco Strategic Consulting Inc.</u> Consultant Firm	
	Hours	Hourly Rate	Sub-total	GST	Total
Preparation (For attendance at OEB consultant meeting)	2.75	\$330	\$907.50	\$45.38	\$952.88
Attendance -Technical Conference					
Attendance -Settlement Conference					
Attendance -Oral Hearing (Meeting with OEB consultant)	5.5	\$330	\$1,815.00	\$90.75	\$1,905.75
Argument (Written submission)	30	\$330	\$9,900.00	\$495.00	\$10,395.00
Case Management					
TOTALS	38.25	\$330	\$12,622.50	\$631.13	\$13,253.63
Note: All claims must be in Canadian dollars. If applicable, state exchange rate _____, and country of initial currency _____.					



IndEco Strategic
Consulting Inc.

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Canada M6K 3E3

toll free 888 463 3261
local 416 532 4333

indeco.com

JUDY SIMON

Vice President

Judy Simon, Vice President, is an environmental scientist and strategic planner with over 25 years experience in energy efficiency, strategic energy planning, policy analysis, and project management. Judy is an expert in stakeholder consultation, having been involved in more than 250 municipal environmental assessments on energy, waste and water issues and as a part-time Ontario Energy Board (OEB) member for 10 years.

Judy has extensive experience working with government, regulatory agencies, non-governmental organizations and industry. She has been a member of the Toronto Atmospheric Fund (TAF) Grants Committee since April 2008 and served as a member of the TAF Grants and Loans Committee from 2002-2006.

EXPERTISE

- Strategic energy planning
- Energy conservation policy and programming
- Stakeholder engagement and consultation
- Program monitoring, evaluation and reporting
- Electricity and natural gas markets and energy regulation in Ontario
- Energy adjudication
- DSM/CDM, distributed energy, and renewable energy policy analysis, program development and implementation

EMPLOYMENT HISTORY

- Vice President, IndEco (1994 - present)
- President, Judy Simon + Associates (1989 – present)
- Part-time Board Member, Ontario Energy Board (1992- 2002)
- Manager, Technology Policy, Ontario Ministry of Industry, Trade and Technology (1987-1989)
- Manager, Environmental Assessment Branch, Ontario Ministry of Environment (MOE) (1982-1987)
- Environmental Planner, Environmental Assessment Branch, MOE (1981-1982)
- Energy Planner, Conservation and Renewable Energy Group, Ontario Ministry of Energy (1980-1981)
- Energy Researcher, Algas Resources, Trans Canada Pipelines (1978)

PROFESSIONAL QUALIFICATIONS

Master of Environmental Design (Environmental Science), University of Calgary (1980)

Bachelor of Science, University Scholar, Great Distinction, McGill University (1977)

APPEARANCES

2008	Ontario Energy Board, on behalf of GLOBE regarding the OEB low-income policy proceeding
2005	Ontario Energy Board, on behalf of Low-Income Energy Network (LIEN) regarding CDM policies and programs, regulated price plan and other matters
2004	Ontario Energy Board, on behalf of Milton Hydro regarding the approval of its 2005 CDM Plan
2004	Ontario Energy Board, on behalf of Brantford Power regarding the approval of its 2005 CDM Plan
2003	Ontario Energy Board, on behalf of Enbridge Gas Distribution Inc. regarding their DSM framework and incentive mechanisms
1985	Joint Board, Ontario Hydro Southwestern Ontario Transmission System Expansion Program. On behalf of the Ontario Ministry of the Environment regarding Ministry environmental policy and approvals

ADVISORY COMMITTEES AND BOARDS

April 2009 to present	Chairman, Board of Directors, Clean Air Partnership
April 2008 to present	Member, Toronto Atmospheric Fund (TAF) Grants Committee
Jan. 2006 to present	Member, Board of Directors, Clean Air Partnership
Jan. 2005 to July 2006	Member, City of Toronto's Environment Roundtable

Oct. 2002 to March 2006	Member, Grants and Loans Committee, Toronto Atmospheric Fund (TAF)
Apr. 1999 to 2002	Vice President, Environment, Provincial Council of Women
Dec. 1996 to Mar. 2008	President of the Board of Directors, Canadian Environmental Law Association (CELA)
Apr. 1994 to Mar. 2008	Member of the Board of Directors, CELA
May 1992 to May 2002	Part-time Board member of the Ontario Energy Board
Sept. 1990 – Dec. 2001	Member, Environmental Advisory Panel to the President, Ontario Hydro

AWARDS

1981	Commendation from Mayor, City of Toronto, for work on Toronto Recycling Action Committee
1997-1980	Natural Sciences and Engineering Post-graduate Scholarship
1972-1977	McGill University Scholarship
1972 -1977	Steinberg Canada Scholarship

SELECTED PROJECTS

Environmental and energy policy

- Association of Canadian Distillers. Research and analysis of a number of federal and provincial environmental regulations including NPRI, Ontario Regulation 419 (air quality), Ontario Regulation 450 (water use) and Ontario Regulation 127 (emissions reporting). Project manager.
- Canadian Gas Association. Prepared a policy paper on declining average use across gas utilities in Canada and recommendations on treatment in rates. Project manager.
- Canadian Electricity Association. Prepared a report on evaluation of conservation programming which formed the basis of proceedings on a joint CEA-NRCan workshop. Project manager.
- Canadian Environmental Law Association. Prepared a CDM policy paper on the appropriate framework for CDM in Ontario to best meet the needs of low-income consumers, which was

submitted to the OEB as part of the consultation related to the Minister's Directive to the OEB on CDM. Project manager.

- Canadian Gas Association. Conducted a research study to investigate the implications for traditional natural gas distribution franchises of increased competition from alternative energy services for their traditional load base (space and water heating) and best practices in rate design, including decoupling, for dealing with these implications. Project manager.
- Conference Board of Canada. Principle author of discussion paper on successful natural gas regulatory DSM frameworks in Canada, published in November 2005.
- Canadian Energy Efficiency Alliance. Senior advisor on Webinar on best practices with Enbridge Gas Distribution.
- Enbridge Gas Distribution. Surveyed and documented natural gas DSM in North American jurisdictions with Navigant. Project manager.
- Canadian Energy Efficiency Alliance. Co-author of paper, "The Consumer Benefits of Interval Metering, with Marion Fraser, Fraser & Company. Project manager.
- Ministry of Industry, Trade and Technology. Worked with the Cabinet Subcommittee on Free Trade and prepared the Cabinet Subcommittee on Free Trade report which was tabled in the Ontario legislature. Project manager.
- Canadian Energy Efficiency Alliance. Prepared strategy papers on CDM; these were submitted to the OEB and to the Minister of Energy. Project manager. Served as DSM expert to Alliance's DSM policy committee.

Strategic planning

- City of Toronto. Development of facilities energy plan. Senior advisor.
- University Health Network. Prepared a comprehensive energy management plan for each of the hospitals. The plan for Toronto Western and Toronto General Hospitals are complete. Work is ongoing for preparation of plan for Princess Margaret Hospital. Senior advisor.
- MaRS. Prepared an Energy Management Plan for the Toronto Discovery District. With Finn Projects. Senior advisor.
- MaRS. Prepared a District wide energy action plan (2009-2014) for the Toronto Discovery District. Senior advisor.

- Energy Efficiency Office, City of Toronto. Developed a Sustainable Energy Business Plan for the Energy Efficiency Office for 2002. Project manager.
- City of Toronto. Developed the City of Toronto's Implementation Plan for the Environmental Plan. Project manager.
- Energy Efficiency Office, City of Toronto. Developed the Report on the Development of the Energy Plan for Toronto. Senior advisor.
- Ontario Power Authority. Assisted the OPA to design and launch the \$400M program for LDC CDM including establishing the rules for funding, the application process and the contract elements, and development of program templates and detailed program designs for the OPA's Standard LDC programs (Programs in a Box). With Navigant. Project manager.
- Guelph Hydro. Developed a CDM business plan using IndEco's strategic planning process to develop priorities for the plan, and strategies to realize the priorities. Project manager.
- Toronto Hydro and Milton Hydro. Developed business case that helped both utilities to decide to go forward to develop a DSM plan for 2003. Project manager.
- Brewers of Ontario. Developed and implemented a business strategy for enhancement and recognition of environmental performance in packaging. Project manager.
- Brewers of Ontario. Developed an environmental strategy including opportunities to reduce energy use and emissions in new facilities and vehicles. Project manager.

DSM/CDM planning, program development, implementation, monitoring and evaluation

- Toronto Atmospheric Fund. Developed a municipal lighting program design for Toronto Atmospheric Fund. Work involved review of energy forecasts and needs in the GTA, survey of existing municipal and LDC lighting programs in the GTA, evaluation of measures (including TRC calculations), and preparation of written descriptions. Project manager.
- Toronto Atmospheric Fund and the Clean Air Partnership. Provided technical advice on the design of the Lighting Energy Efficiency Acceleration program. Project manager.
- University Health Network. Manage the 3-year (2007-2010) comprehensive energy management program including community based social marketing, employee engagement,

operator training, audit and retrofits. Work is ongoing. Senior advisor.

- Enbridge Gas Distribution. Advised on DSM policies, regulatory treatment of DSM, low-income programs and other matters in the 2006 generic gas DSM hearing and on Enbridge's 3-year DSM plan. Project manager.
- Ontario Energy Board. As Board member, a principal author of natural gas regulatory framework for DSM (E.B.O. 169-III); adjudicator in over 100 cases.

Facilitation, stakeholder consultation, and training

- Ontario Energy Board. Facilitated the development of the short-term 2010 regulatory framework for low-income natural gas demand-side management through the facilitation of a multi-stakeholder working group set up by the Board and prepared a report that documents the framework, consensus and non-consensus positions of working group participants. Senior advisor and facilitator.
- Ontario Energy Board. Facilitated the development of the framework for the Board's emergency low-income energy financial assistance program through the facilitation of a multi-stakeholder working group set up by the Board. The result of this work was documented in a final report to the Board. Senior advisor and facilitator.
- York Region. Design and delivery of social marketing approach to the delivery of York Region's water conservation rebate programs for the residential, multi-residential and ICI sectors. Work is ongoing. Part of a 3-year delivery program (2009-2011). Senior advisor and quality assurance officer.
- MEARIE Group, EDA. Design and delivery of a series of seven CDM courses for Ontario LDC staff. Work is ongoing. Project manager.
- Cities of Ottawa and Mississauga and Canadian Gas Association. Designed and delivered a workshop to local builders, architects, engineers, utilities, energy managers and consultants on conservation and renewable energy opportunities in Ottawa to improve air quality and reduce GHGs. Project manager.
- Independent Electricity System Operator. Through a series of interviews, developed a profile of the hospital and long-term care sector related to energy use and their educational needs related to energy management, with a focus on educational needs related to the switch from the regulated price plan to the

wholesale market. Sectoral reports that included recommendations to the IESO on tools, processes and materials the IESO could develop that would meet these educational needs were prepared. Senior advisor.

- Ontario Power Authority. Designed and delivered a stakeholder consultation process for the \$400M CDM program including the design and delivery of the Program Design Advisory Group and Program Operations Design Group activities. With Navigant Consulting. Project Manager.

Best practices

- Canadian Gas Association. Preparation of 2010 update to DSM best practices report (2009). Project manager.
- York Region. Identified and documented best practices related to municipal water conservation programs in North America for the residential, multi-residential and ICI sectors. Work is ongoing. Senior advisor.
- Canadian Gas Association and Canadian Electricity Association. Designed and facilitated a seminar session on best practices in DSM/CDM and preparation of a report which documented the results, issues and lessons learned from the series of 4 workshops held across Canada over 2007-08. Project manager and lead facilitator.
- Association of Energy Service Professionals. With Mike Brophy of Enbridge, prepared a paper and delivered it at the AESP Conference in San Diego, Feb. 2009 on best practices in gas DSM monitoring and evaluation. Project manager.
- Electricity Distributors Association. Presented a comparison of CDM in US jurisdictions and in Ontario and Ontario at EnerCom 2007. Project manager.
- Association of Energy Service Professionals. Published a paper and delivered a presentation on DSM Best Practices at the Canadian Natural Industry conference, Winter 2007.
- Canadian Gas Association. Identified and documented natural gas DSM best practices among natural gas utilities across Canada with Bruce Vernon & Associates. Project Manager.